

Before Starting the Special CoC Application

You must submit both of the following parts in order for us to consider your Special NOFO Consolidated Application complete:

1. the CoC Application, and
2. the CoC Priority Listing.

The CoC Special NOFO page provides HUD-approved resources to assist you in completing the Special NOFO CoC Application, including:

- Special Notice of Funding Opportunity to Address Unsheltered and Rural Homelessness
- 24 CFR part 578
- Special NOFO CoC Application Navigational Guide
- Section 3 Resources
- Frequently Asked Questions

As the Collaborative Applicant, you are responsible for reviewing the following:

1. The Special Notice of Funding Opportunity (Special NOFO) for specific application and program requirements.
2. The Special NOFO Continuum of Care (CoC) Application Detailed Instructions for Collaborative Applicants which provide additional information and guidance for completing the application.
3. All information provided to ensure it is correct and current.
4. Responses provided by project applicants in their Project Applications.
5. The application to ensure all documentation, including attachment are provided.

CoC Approval is Required before You Submit Your CoC's Special NOFO CoC Consolidated Application

- 24 CFR 578.9 requires you to compile and submit the Special NOFO CoC Consolidated Application on behalf of your CoC.
- 24 CFR 578.9(b) requires you to obtain approval from your CoC before you submit the Consolidated Application into e-snaps.

Answering Multi-Part Narrative Questions

Many questions require you to address multiple elements in a single text box. Number your responses to correspond with multi-element questions using the same numbers in the question. This will help you organize your responses to ensure they are complete and help us to review and score your responses.

Attachments

Questions requiring attachments to receive points state, "You must upload the [Specific Attachment Name] attachment to the 4A. Attachments Screen." Only upload documents responsive to the questions posed—including other material slows down the review process, which ultimately slows down the funding process. Include a cover page with the attachment name.

- Attachments must match the questions they are associated with—if we do not award points for evidence you upload and associate with the wrong question, this is not a valid reason for you to appeal HUD's funding determination.

- We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time).

1A. Continuum of Care (CoC) Identification

The CoC Special NOFO page provides HUD-approved resources to assist you in completing the Special NOFO CoC Application, including:

- Special Notice of Funding Opportunity to Address Unsheltered and Rural Homelessness
- 24 CFR part 578
- Special NOFO CoC Application Navigational Guide
- Section 3 Resources
- Frequently Asked Questions

1A-1. CoC Name and Number: MI-512 - Grand Traverse, Antrim, Leelanau Counties CoC

1A-2. Collaborative Applicant Name: Northwest Michigan Community Action Agency, Inc.

1A-3. CoC Designation: CA

1A-4. HMIS Lead: Goodwill Northern Michigan

1A-5.	New Projects	
	Complete the chart below by indicating which funding opportunity(ies) your CoC applying for projects under. A CoC may apply for funding under both set asides; however, projects funded through the rural set aside may only be used in rural areas, as defined in the Special NOFO.	
1.	Unsheltered Homelessness Set Aside	No
2.	Rural Homelessness Set Aside	Yes

1B. Project Capacity, Review, and Ranking–Local Competition

The CoC Special NOFO page provides HUD-approved resources to assist you in completing the Special NOFO CoC Application, including:

- Special Notice of Funding Opportunity to Address Unsheltered and Rural Homelessness
- 24 CFR part 578
- Special NOFO CoC Application Navigational Guide
- Section 3 Resources
- Frequently Asked Questions

1B-1.	Web Posting of Your CoC Local Competition Deadline–Advance Public Notice. (All Applicants)	
	Special NOFO Section VII.B.1.b.	
	You must upload the Local Competition Deadline attachment to the 4A. Attachments Screen.	
	Enter the date your CoC published the deadline for project application submission for your CoC's local competition.	08/23/2022

1B-2.	Project Review and Ranking Process Your CoC Used in Its Local Competition. (All Applicants)	
	Special NOFO Section VII.B.1.a.	
	You must upload the Local Competition Scoring Tool attachment to the 4A. Attachments Screen.	
	Select yes or no in the chart below to indicate how your CoC ranked and selected new project applications during your CoC's local competition:	
	1. Established total points available for each project application type.	Yes
	2. At least 33 percent of the total points were based on objective criteria for the project application (e.g., cost effectiveness, timely draws, utilization rate, match, leverage), performance data, type of population served (e.g., DV, youth, Veterans, chronic homelessness), or type of housing proposed (e.g., PSH, RRH).	Yes
	3. At least 20 percent of the total points were based on system performance criteria for the project application (e.g., exits to permanent housing destinations, retention of permanent housing, length of time homeless, returns to homelessness).	Yes

1B-3.	Projects Rejected/Reduced–Notification Outside of e-snaps. (All Applicants)	
	Special NOFO Section VII.B.1.b.	
	You must upload the Notification of Projects Rejected-Reduced attachment to the 4A. Attachments Screen.	
	1. Did your CoC reject or reduce any project application(s)?	No
	2. Did your CoC inform the applicants why their projects were rejected or reduced?	No
	3. If you selected yes, for element 1 of this question, enter the date your CoC notified applicants that their project applications were being rejected or reduced, in writing, outside of e-snaps. If you notified applicants on various dates, list the latest date of any notification. For example, if you notified applicants on 6/26/22, 6/27/22, and 6/28/22, then you must enter 6/28/22.	

1B-3a.	Projects Accepted–Notification Outside of e-snaps. (All Applicants)	
	Special NOFO Section VII.B.1.b.	
	You must upload the Notification of Projects Accepted attachment to the 4A. Attachments Screen.	
	Enter the date your CoC notified project applicants that their project applications were accepted and ranked on the New Priority Listings in writing, outside of e-snaps. If you notified applicants on various dates, list the latest date of any notification. For example, if you notified applicants on 6/26/22, 6/27/22, and 6/28/22, then you must enter 6/28/22.	09/26/2022
1B-4.	Web Posting of the CoC-Approved Special NOFO CoC Consolidated Application. (All Applicants)	
	Special NOFO Section VII.B.1.b.	
	You must upload the Web Posting–Special NOFO CoC Consolidated Application attachment to the 4A. Attachments Screen.	
	Enter the date your CoC posted its Special NOFO CoC Consolidated Application on the CoC’s website or affiliate’s website–which included: 1. the CoC Application, and 2. Priority Listings.	10/17/2022

2A. System Performance

The CoC Special NOFO page provides HUD-approved resources to assist you in completing the Special NOFO CoC Application, including:

- Special Notice of Funding Opportunity to Address Unsheltered and Rural Homelessness
- 24 CFR part 578
- Special NOFO CoC Application Navigational Guide
- Section 3 Resources
- Frequently Asked Questions

2A-1.	Reduction in the Number of First Time Homeless—Risk Factors.	
	Special NOFO Section VII.B.2.b.	
	Describe in the field below:	
	1. how your CoC determined which risk factors your CoC uses to identify persons becoming homeless for the first time;	
	2. how your CoC addresses individuals and families at risk of becoming homeless; and	
	3. provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the number of individuals and families experiencing homelessness for the first time or to end homelessness for individuals and families.	

(limit 2,500 characters)

1.The GGTACOC analyzes data of those who have entered the homeless response system for the first time. Every two weeks the HMIS System Administrator reviews the data of all people who have accessed the Coordinated Entry System for the first time. Through a deeper analysis, risk factors for first time homelessness are identified and the information is shared with the appropriate COC workgroup. The workgroups then identify interventions and connections with other systems to decrease the number of first time homeless. For example, through data analysis, the COC identified substance use recovery centers and hospitals as having high discharges into homelessness among individuals experiencing homelessness for the first time. Procedures were developed with these two identified systems for diversion training and system improvements. Another risk factor identified this year was clients fleeing domestic violence. The CoC Coordinator used this data in targeted meetings with local DV providers to address this increase in those fleeing DV experiencing homelessness for the first time.

2.Strategies include: 1) Screening at the Coordinated Entry call center for eligibility for all prevention type programming. 2) Utilize the COVID Emergency Rental Assistance (CERA) and other available prevention programming whenever possible to prevent homelessness. 3) Collaborate with other entities in the community also providing prevention funding through coordinated eviction diversion efforts. 4.) Fund a Diversion program through YHDP. 5.) Fund a Shelter Diversion/Rapid Exit program for adults and families through ESG-CV and private funding. 6.) Collaborate with other systems to inform improved discharge policies and procedures (Hospitals, substance use treatment facilities, foster care). 7.) Develop a “Systems Connector” role through YHDP that is targeted to make connections with other systems prior to youth entering homelessness. 8.) Robust training in Diversion for all Coordinated Entry and Street Outreach projects across the COC. Additional training in Diversion provided to other systems identified as having contact with people at-risk of experiencing homelessness. Targeted Diversion Efforts served 63 Households this year with a 21% successful Diversion Rate to Positive Destinations with average length of time in project of 16 days.

2A-2.	Length of Time Homeless–Strategy to Reduce. (All Applicants)	
	Special NOFO Section VII.B.2.c.	

	Describe in the field below:
1.	your CoC’s strategy to reduce the length of time individuals and persons in families remain homeless;
2.	how your CoC identifies and houses individuals and persons in families with the longest lengths of time homeless; and
3.	provide the name of the organization or position title that is responsible for overseeing your CoC’s strategy to reduce the length of time individuals and families remain homeless.

(limit 2,500 characters)

1.The COC has implemented various strategies over the years to decrease the length of time homeless and continues to face deficits in housing stock availability. To quickly move people into housing, the COC must identify more landlords willing to work with our programs and program participants. Landlord recruitment efforts have increased this year as we utilized private funding matched with ESG-CV to create a landlord incentive funding pool. The funding pool allows for the COC to pay new landlords a one time signing bonus once they sign a lease with a program participant and to pay for damages outside of the security deposit. Landlord recruitment has also included radio advertisements, ads in the local paper, social media and local online news feeds, as well as posters displayed in public venues. Another strategy the COC implemented this year to decrease the length of time homeless is to utilize philanthropic dollars to secure housing prior to lease signing. We used private funding to pay to secure the rental unit to expedite the process rather than waiting for the check to be processed through the funded agency. The funding was offered as part of another landlord incentive approach. The COC also utilized philanthropic dollars to pay for past due utility bills, debts owed to other housing authorities etc. when no other governmental agency could assist. This allowed for people to expedite the process of moving out of homelessness and into housing. The COC also prioritizes Length of Time Homeless through it's By-Name List, and the COC conducts regular audits of client enrollments in HMIS to ensure all clients are exited in a timely manner so the data quality around LOT homeless can be trusted. From FY 2020 to FY 2021 the Average LOT Homeless decreased by 24 days for persons in ES, SH, & TH, and the Median LOT Homeless decreased by 27 days for persons in ES, SH, & TH.

2.The COC uses the CE assessment tool (VI-SPDAT, VI-F SPDAT, TAYVISPDAT and SPDAT) to assess the length of time a person has been homeless. The COC also utilizes other data within HMIS to complete the By Name List and track length of time homeless. The first priority for PSH and RRH projects is chronically homeless youth, second priority chronically homeless families and third, chronically homeless single adults.

3.Housing Director at Goodwill Northern Michigan is responsible for overseeing this strategy.

2A-3.	Successful Permanent Housing Placement or Retention. (All Applicants)	
Special NOFO Section VII.B.2.d.		
Describe in the field below how your CoC will increase the rate that individuals and persons in families residing in:		
1.	emergency shelter, safe havens, transitional housing, and rapid rehousing exit to permanent housing destinations; and	
2.	permanent housing projects retain their permanent housing or exit to permanent housing destinations.	

(limit 2,500 characters)

1.The COC has implemented a Data and Standards Committee that reviews project outcomes monthly and disseminates the measures to the applicable COC workgroup. Emergency shelter and Street Outreach exit destination reports are reviewed monthly by the Shelter and Diversion workgroup as well as the Outreach and Identification workgroup. The Data and Standards Committee is also responsible for tracking progress following a new intervention being implemented by the committee’s work. The COC has Street Outreach/Navigation services that allow for different outreach teams to focus on families, youth and individuals whether staying in shelter or on the streets. Housing navigation is the primary focus of all street outreach programs throughout the COC. This targeted navigation allows for specialized street outreach services to help increase moves from shelter to permanent housing. Street outreach workers are also able to utilize private funding to quickly move people into permanent housing from shelter when other agencies are unable to assist.

2.Permanent housing projects across the COC have a high retention rate due to the COC’s commitment to providing excellent housing-based case management once people become housed. For many years the COC has followed Org Code’s model for housing supports and has invested in recorded trainings, consistent training manuals and training cohorts for groups of new case managers. The COC Housing and Resources workgroup, reviews exit destination reports for PSH and RRH monthly. The COC also prioritized Emergency Housing Vouchers to increase the moving on strategy for PSH and RRH.

2A-4.	Returns to Homelessness–CoC’s Strategy to Reduce Rate. (All Applicants)	
	Special NOFO Section VII.B.2.e.	

Describe in the field below:	
1.	how your CoC identifies individuals and families who return to homelessness;
2.	your CoC’s strategy to reduce the rate of additional returns to homelessness; and
3.	provide the name of the organization or position title that is responsible for overseeing your CoC’s strategy to reduce the rate individuals and persons in families return to homelessness.

(limit 2,500 characters)

1. The CoC identifies people who return to homelessness when the person accesses the CE system, including re-entering ES or via contact with Street Outreach and the person is re-entered into HMIS. The data is reviewed by the HMIS system admin and the COC Coordinator every two weeks and is then shared with the applicable COC workgroup.

2. This spring the COC HMIS System Administrator conducted a deep analysis of those experiencing recidivism in the COC. The results were shared with the Data and Standards Committee and with the COC Steering Committee to drive a system-wide effort to positively affect the rate of returns to homelessness. 22% of clients returning to homelessness were Black, African American, or African clients or American Indian, Alaska Native, or Indigenous while those races only make up 10% of all category 1 clients in the COC. 63% of clients returning to homelessness were Persons with a Disability while only 41% of all category 1 clients in the COC are Persons with a Disability. It was also found through this deeper analysis that 88% of clients with returns to homelessness did not receive a Security Deposit despite the fact that 95% were eligible. 66% of these clients were not connected to any housing program after positively exiting the system. It was also found that 46% of clients exiting to positive destination before returning to homelessness exited to "Staying or living with family/friends, permanent tenure (HUD)".

The COC invested ESG-CV funding matched with private dollars to add 1 new staff person to the Coordinated Entry system to provide an increased level of triage to people requesting entry to the homeless response system and providing diversion services if safe and appropriate. These services are targeted to first time homeless as well as people returning to homelessness within 2 years of becoming housed. Once people become housed, support services begin immediately, but are led by a progressive engagement approach. Based on the client's stated goals and desires, support services are matched and tailored to them with the support of the full SPDAT assessment which helps identify areas of concern that if left unresolved are most likely to result in a return to homelessness.

A subcommittee from the COC was formed to take part in a statewide effort across Michigan to produce more equitable outcomes for these traditionally underserved populations like minorities and persons with disabilities.

3. The HMIS System Admin for the CoC is responsible.

2A-5.	Increasing Employment Cash Income—Strategy. (All Applicants)	
Special NOFO Section VII.B.2.f.		
Describe in the field below:		
1.	the strategy your CoC has implemented to increase employment cash sources;	
2.	how your CoC works with mainstream employment organizations to help individuals and families increase their cash income; and	
3.	provide the organization name or position title that is responsible for overseeing your CoC's strategy to increase income from employment.	

(limit 2,500 characters)

1.The GGTACOC recognizes the importance of increasing income for individuals and families to maintain housing long-term and reduce possible returns to homelessness. One of the three priorities of RRH programs within the COC is to increase income for all program participants. This is measured quarterly through SPMs as well as the HUD COC Program Project Performance Scorecard that is due to the COC quarterly by each RRH provider. This data is disseminated to the Housing and Resources workgroup and from there providers work to identify strategies to increase the rate of employment income for project participants.

2.The COC has a longstanding relationship with the local employment agency (Michigan Works) and has an established MOU with them for increased employment support for young people experiencing homelessness. Michigan Works has developed trauma informed approaches to assisting people experiencing homelessness search for employment. Our PSH and RRH programs also work to link eligible program participants to Michigan Rehabilitation Services (MRS) which provides one-on-one job training assistance that lasts throughout a person’s employment. MRS and Michigan Works both have relationships with area employers so as to help facilitate more effective employment matches and to expedite the process of helping people obtain employment.

3.The COC Program Manager at Northwest Michigan Community Action Agency is responsible for overseeing this strategy.

2A-5a.	Increasing Non-employment Cash Income–Strategy. (All Applicants)	
	Special NOFO Section VII.B.2.f.	
	Describe in the field below:	
1.	the strategy your CoC has implemented to increase non-employment cash income;	
2.	your CoC’s strategy to increase access to non-employment cash sources; and	
3.	provide the organization name or position title that is responsible for overseeing your CoC’s strategy to increase non-employment cash income.	

(limit 2,500 characters)

1.The COC has implemented three main strategies to increase nonemployment case income: a) Creating a robust partnership with the Regional SOAR navigator through the Michigan Department of Health and Human Services to provide ongoing training for staff in our region to become SOAR certified. b) Advertise these training opportunities throughout the COC on a quarterly basis through the mailing list and providing updates at COC workgroups and other community collaborative bodies. c.) Encourage each HUD funded agency to either become a MI Bridges access partner or navigation partner. MI Bridges is a streamlines and dynamic application portal for healthcare coverage, cash assistance, food assistance programs, WIC, state emergency relief, and child development and care. 2.To increase access to non-employment case sources the COC has implemented the following steps: a.) Working with MDHHS to provide quarterly training cohorts for SOAR certification. b.) encouraging each COC funded agency to employ at least a part-time employee who is certified in SOAR. c.) Encouraging each COC funded agency to implement a consistent income assessment at project entry to determine the most appropriate intervention type to increase income. d.) encouraging all COC funded agencies to assist clients in applying for SSI/SSDI/retirement benefits in the absence of a SOAR worker. e.) Encourage each HUD funded agency to identify at least 1 staff person to assist clients in MI Bridges navigation, or, partner with a community agency offering this service.

3.COC Program Manager at the Northwest Michigan Community Action Agency is responsible for overseeing this strategy

2B. Coordination and Engagement–Inclusive Structure and Participation

The CoC Special NOFO page provides HUD-approved resources to assist you in completing the Special NOFO CoC Application, including:

- Special Notice of Funding Opportunity to Address Unsheltered and Rural Homelessness
- 24 CFR part 578
- Special NOFO CoC Application Navigational Guide
- Section 3 Resources
- Frequently Asked Questions

2B-1.	Inclusive Structure and Participation–Participation in Coordinated Entry. (All Applicants)	
	Special NOFO Sections VII.B.3.a.(1)	
	In the chart below for the period from May 1, 2021 to April 30, 2022:	
	1. select yes or no in the chart below if the entity listed participates in CoC meetings, voted—including selecting CoC Board members, and participated in your CoC’s coordinated entry system; or	
	2. select Nonexistent if the organization does not exist in your CoC’s geographic area:	

	Organization/Person	Participated in CoC Meetings	Voted, Including Electing of CoC Board Members	Participated in CoC’s Coordinated Entry System
1.	Affordable Housing Developer(s)	Yes	Yes	Yes
2.	Agencies serving survivors of human trafficking	Nonexistent	No	No
3.	CDBG/HOME/ESG Entitlement Jurisdiction	Yes	Yes	Yes
4.	CoC-Funded Victim Service Providers	Nonexistent	No	No
5.	CoC-Funded Youth Homeless Organizations	Yes	Yes	Yes
6.	Disability Advocates	Yes	Yes	Yes
7.	Disability Service Organizations	Yes	Yes	Yes
8.	Domestic Violence Advocates	Yes	Yes	Yes
9.	EMS/Crisis Response Team(s)	Yes	Yes	Yes
10.	Homeless or Formerly Homeless Persons	Yes	Yes	Yes
11.	Hospital(s)	Yes	No	Yes
12.	Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)	Yes	No	Yes
13.	Law Enforcement	Yes	No	Yes
14.	Lesbian, Gay, Bisexual, Transgender, Queer (LGBTQ+) Advocates	Yes	Yes	Yes
15.	LGBTQ+ Service Organizations	Nonexistent	No	No
16.	Local Government Staff/Officials	Yes	No	Yes
17.	Local Jail(s)	Yes	No	Yes
18.	Mental Health Service Organizations	Yes	No	Yes
19.	Mental Illness Advocates	Yes	Yes	Yes

20.	Non-CoC Funded Youth Homeless Organizations	Yes	No	Yes
21.	Non-CoC-Funded Victim Service Providers	Yes	No	Yes
22.	Organizations led by and serving Black, Brown, Indigenous and other People of Color	Nonexistent	No	No
23.	Organizations led by and serving LGBTQ+ persons	Nonexistent	No	No
24.	Organizations led by and serving people with disabilities	Yes	No	Yes
25.	Other homeless subpopulation advocates	Yes	No	Yes
26.	Public Housing Authorities	Yes	No	Yes
27.	School Administrators/Homeless Liaisons	Yes	No	Yes
28.	Street Outreach Team(s)	Yes	Yes	Yes
29.	Substance Abuse Advocates	Yes	Yes	Yes
30.	Substance Abuse Service Organizations	Yes	No	Yes
31.	Youth Advocates	Yes	Yes	Yes
32.	Youth Service Providers	Yes	Yes	Yes
	Other:(limit 50 characters)			
33.				
34.				

By selecting "other" you must identify what "other" is.

2B-2.	Open Invitation for New Members. (All Applicants)	
	Special NOFO Section VII.B.3.a.(2), V.B.3.g.	

	Describe in the field below how your CoC:
1.	communicated the invitation process annually to solicit new members to join the CoC;
2.	ensured effective communication with individuals with disabilities, including the availability of accessible electronic formats;
3.	conducted outreach to ensure persons experiencing homelessness or formerly homeless persons are encouraged to join your CoC; and
4.	invited organizations serving culturally specific communities experiencing homelessness in the geographic area to address equity (e.g., Black, Latino, Indigenous, other People of Color, persons with disabilities).

(limit 2,500 characters)

1. The CoC membership is open year-round for any interested individual or agency who is committed to the mission, vision and values of the CoC. The CoC uses the Northwest Michigan Coalition to End Homelessness website, monthly e-newsletters, and additional emails through a listserv to recruit members and maintain constant and consistent information sharing around the CoC workgroups to end homelessness. The CoC Coordinator and CoC membership at large are always practicing active recruitment strategies at all community meetings through utilizing the CoC messaging framework and inviting others to participate at every opportunity.

2. All materials are publicly posted in word format prior to the meetings to promote accessibility. Additional formats can be made available upon request. Meetings are held in person with Zoom capabilities for each meeting. Upon request meetings can be recorded to be watched later and can also be made available with closed captions if needed.

3. People with lived experience of homelessness are encouraged to become involved in the CoC Steering Committee. Outreach was conducted by homeless service providers across the CoC to encourage program participants (current and former) to consider joining the Steering Committee. Roles and responsibilities of steering committee membership was shared with this group and time to talk about the opportunity with the COC Coordinator was dedicated to each person interested. At this time 3 of the 5 dedicated slots for people with lived exp. are filled.

4. The CoC is currently engaged with C4 Innovations to advance our priorities around equity and inclusion. This work is currently in the research and data gathering phase and is focused on obtaining feedback from people with lived experience of homelessness who identify as BIPOC, system mapping through stakeholder engagement, and extensive data analysis. In the past year the CoC has also engaged a local anti-racism taskforce to invite them to become a member of the CoC as well as to partner with the CoC in our race equity work alongside C4. This partnership is in the beginning stages of development as the Anti-Racism taskforce is undergoing their own strategic planning process. Initial conversations regarding a partnership have been based in expanding education and awareness around increasing equity for people experiencing homelessness as they interact with public institutions (police departments, city and county services, health care facilities, behavioral health services etc.

2B-3.	CoC's Strategy to Solicit/Consider Opinions on Preventing and Ending Homelessness. (All Applicants)	
	Special NOFO Section VII.B.3.a.(3)	

Describe in the field below how your CoC:	
1.	solicited and considered opinions from a broad array of organizations and individuals that have knowledge of homelessness or an interest in preventing and ending homelessness;
2.	communicated information during public meetings or other forums your CoC uses to solicit public information; and
3.	took into consideration information gathered in public meetings or forums to address improvements or new approaches to preventing and ending homelessness.

(limit 2,500 characters)

- 1.) The GGTA CoC membership is made up of individuals and organizations with a vast knowledge and commitment to the work to prevent and end homelessness. As members sign on to become part of the CoC, a membership agreement complete with member expectations is signed. The GGTA CoC worked with a consultant over the past year who specializes in collective impact and non-profit collaboratives to help the CoC revise the governance charter and membership expectations/agreements. Membership of the CoC is open to anyone who is dedicated to preventing and ending homelessness and who is aligned with the mission, vision and values of the CoC. Through committee/workgroup engagement, members are able to voice their opinions and share their knowledge from different perspectives. Ideas and interventions shared at the committee/workgroup level are then disseminated to the CoC Steering Committee and CoC Executive Committee if needed. The flow of information is constant and is consistently facilitated by the CoC Coordinator and committee/workgroup chairs. If an intervention or idea is being considered at the committee level, a sub-group is formed to then solicit the idea or intervention to other systems or providers that intersect with the area of focus to gain additional insight (if these members are not already part of the committee). Once the sub-group has solicited and considered all opinions, the intervention is moved up to the Steering Committee and so on.
- 2.) Committee membership is always open and meeting information is posted to the CoC website. The website contains past meeting notes, agendas, committee action plans and membership agreements. The CoC aims to create a transparent process related to committee work so as to continuously solicit public opinion. Committee members are also engaged locally with Human Services Collaborative Bodies throughout the CoC's geographic area. These bodies work together through collaborations to accomplish together more inclusive and comprehensive services. These meetings offer the venue for the CoC to engage with several local stakeholders to communicate information about the work to end homelessness.
- 3.) Through the Human Service Collaborative Body meetings, CoC staff regularly solicit stakeholder feedback and can address improvement suggestions in real time and can follow up during the next month's meeting. The CoC also hosts stakeholder meetings specifically related to continuous quality improvement.

2B-4.	Public Notification for Proposals from Organizations Not Previously Funded. (All Applicants)	
	Special NOFO Section VII.B.3.a.(4)	

Describe in the field below how your CoC notified the public:	
1.	that your CoC's local competition was open and accepting project applications;
2.	that your CoC will consider project applications from organizations that have not previously received CoC Program funding;
3.	about how project applicants must submit their project applications;
4.	about how your CoC would determine which project applications it would submit to HUD for funding; and
5.	how your CoC effectively communicated with individuals with disabilities, including making information accessible in electronic formats.

(limit 2,500 characters)

1. The CoC notified the public that the competition was open through the CoC website and listserv email newsletter. The newsletter was sent to 297 recipients. The competition notification was also shared across the CoC through existing Human Service Collaborative Body meetings in each of the 5 counties the CoC serves.
2. The CoC notice of funding opportunity reaches organizations that have not previously received CoC funding through the Human Service Collaborative Bodies and the newsletter.
3. Detailed instructions on how to submit project applications, and competition timeline is sent via the CoC newsletter to the entire CoC membership. Detailed instructions and the competition timeline are also posted on the CoC website. If needed, technical assistance from CoC staff can be provided upon request.
4. The CoC Steering Committee established priorities for this data in concert with funding the CoC applied for during the regular NOFO process as well as the state administered ESG program. The CoC Steering Committee highlighted areas this NOFO could fill based on the annual gaps analysis the CoC conducts on the homeless response system. As such, permanent housing and support services dedicated to helping people maintain their housing were both prioritized for this special NOFO. Additionally, as set asides using subsidies other than CoC funding, the CoC prioritized projects that were dedicated to supporting those types of subsidies. Set aside subsidies will increase across the geographic area of the CoC by more than 20%; therefore highlighting the need to prioritize SSO projects.
5. All materials are made available electronically. Accommodations for persons with disabilities, including materials in other formats, are provided upon request.

2C. Coordination / Engagement—with Federal, State, Local, Private, and Other Organizations

The CoC Special NOFO page provides HUD-approved resources to assist you in completing the Special NOFO CoC Application, including:

- Special Notice of Funding Opportunity to Address Unsheltered and Rural Homelessness
- 24 CFR part 578
- Special NOFO CoC Application Navigational Guide
- Section 3 Resources
- Frequently Asked Questions

2C-1.	Coordination with Federal, State, Local, Private, and Other Organizations. (All Applicants)	
	Special NOFO Section VII.B.3.b.	
	In the chart below:	
	1. select yes or no for entities listed that are included in your CoC’s coordination, planning, and operations of projects that serve individuals, families, unaccompanied youth, persons who are fleeing domestic violence who are experiencing homelessness, or those at risk of homelessness; or	
	2. select Nonexistent if the organization does not exist within your CoC’s geographic area.	

	Entities or Organizations Your CoC Coordinates with for Planning or Operations of Projects	Coordinates with Planning or Operations of Projects
1.	Funding Collaboratives	Yes
2.	Head Start Program	Yes
3.	Housing and services programs funded through Local Government	Nonexistent
4.	Housing and services programs funded through other Federal Resources (non-CoC)	Yes
5.	Housing and services programs funded through private entities, including Foundations	Yes
6.	Housing and services programs funded through State Government	Yes
7.	Housing and services programs funded through U.S. Department of Health and Human Services (HHS)	Yes
8.	Housing and services programs funded through U.S. Department of Justice (DOJ)	Yes
9.	Housing Opportunities for Persons with AIDS (HOPWA)	Yes
10.	Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)	Yes
11.	Organizations led by and serving Black, Brown, Indigenous and other People of Color	Nonexistent
12.	Organizations led by and serving LGBTQ+ persons	Nonexistent
13.	Organizations led by and serving people with disabilities	Yes
14.	Private Foundations	Yes
15.	Public Housing Authorities	Yes
16.	Runaway and Homeless Youth (RHY)	Yes
17.	Temporary Assistance for Needy Families (TANF)	Yes
	Other:(limit 50 characters)	
18.		

2C-2.	CoC Consultation with ESG Program Recipients. (All Applicants)	
	Special NOFO Section VII.B.3.b.	

Describe in the field below how your CoC:	
1.	consulted with ESG Program recipients in planning and allocating ESG funds;
2.	participated in evaluating and reporting performance of ESG Program recipients and subrecipients;
3.	provided Point-in-Time (PIT) count and Housing Inventory Count (HIC) data to the Consolidated Plan jurisdictions within its geographic area; and
4.	provided information to Consolidated Plan Jurisdictions to address homelessness within your CoC's geographic area so it could be addressed in Consolidated Plan update.

(limit 2,500 characters)

- 1.) Due to the small size of our CoC, ESG recipients are the same as our HUD recipients. This makes collaboration and planning much easier and more streamlined. Planning of the allocation of ESG and ESG-CV funding occurred during weekly CoC Steering Committee meetings. The allocation process for ESG CV was based on a COVID-19 response plan and gaps analysis conducted around the mitigation of COVID-19 spread throughout the homeless community. Funding needs for ESG CV were prioritized based on the following criteria: level of prevention of the spread of COVID-19, improved health and safety measures for congregate shelters, increasing shelter capacity, providing isolation space for positive cases and increasing permanent housing. ESG funding priorities were established by the CoC Steering Committee and included (in rank order): permanent housing, shelter diversion and rapid exit, equity across the homeless response system, and temporary emergency shelter support.
- 2.) Quarterly evaluations of ESG recipients and subrecipients CAPER reports are conducted by the CoC's Data and Standards Committee and recommendations are then provided to the applicable CoC workgroup to implement strategies to improve performance. Communication on the strategies are then provided to Steering Committee members during monthly meetings.
- 3.) The CoC provides PIT and HIC data to the Consolidated Plan jurisdictions through the Michigan Coalition Against Homelessness, which is the state agency administering HMIS. Locally, the PIT and HIC data are communicated through the CoC mailing list and through the website. The CoC Coordinator also creates infographics for PIT data that are easily accessible and digestible for the general public.
- 4.) The Michigan State Housing Development Authority (MSHDA) is the only Consolidated Plan Jurisdiction within the GGTACOC. MSHDA has been provided with a detailed listing of each project being applied for through the FY22 competition, and has completed the Consolidated Plan form. The CoC Coordinator is an elected member of the Michigan Homeless Policy Council which provides recommendations and data to inform the Consolidated Plan developed by the Interagency Council on Homelessness.

2C-3.	Discharge Planning Coordination. (All Applicants)	
	Special NOFO Section VII.B.3.c.	

Select yes or no in the chart below to indicate whether your CoC actively coordinates with the systems of care listed to ensure persons who have resided in them longer than 90 days are not discharged directly to the streets, emergency shelters, or other homeless assistance programs.

1.	Foster Care	Yes
2.	Health Care	Yes
3.	Mental Health Care	No
4.	Correctional Facilities	Yes

2C-4.	CoC Collaboration Related to Children and Youth—SEAs, LEAs, School Districts. (All Applicants)
	Special NOFO Section VII.B.3.d.

Select yes or no in the chart below to indicate the entities your CoC collaborates with:

1.	Youth Education Provider	Yes
2.	State Education Agency (SEA)	Yes
3.	Local Education Agency (LEA)	Yes
4.	School Districts	Yes

2C-4a.	CoC Collaboration Related to Children and Youth—SEAs, LEAs, School Districts—Formal Partnerships. (All Applicants)
	Special NOFO Section VII.B.3.d.

Describe in the field below:

1.	how your CoC collaborates with the entities checked in Question 2C-4; and
2.	the formal partnerships your CoC has with the entities checked in Question 2C-4.

(limit 2,500 characters)

The CoC has a formal partnership with the LEA as the McKinney Vento District Liaison covers the entire CoC geographic area. The formal partnership consists of the following:

- an agreement by the CoC to provide annual training to the LEA's school districts covered by the CoC on how to access the homeless response system for youth and families, how to identify the signs of youth homelessness, how to talk to young people about their housing status and what services and supports are offered through the homeless response system.
- An agreement by the LEA to provide the CoC access to training opportunities/meetings of the school district staff to conduct the trainings listed above.
- An agreement by the LEA to provide space in the monthly school district's newsletter that provides information on how to access the homeless response system and a link to recorded trainings on identification and referral of youth or families experiencing homelessness. This newsletter is sent to all McK-Vento liaisons within the CoC's geographic area.
- An agreement by the LEA to provide real time referrals to the CoC's homeless response system of all families or youth experiencing homelessness who have been identified by McK-V liaisons across the districts.
- An agreement by the LEA to advocate for CoC Street Outreach workers to have access to schools across the districts to conduct outreach on a monthly basis.
- An agreement by the CoC to provide McK-V liaisons up to date information on cases being handled a CoC program; with proper releases of information.
- An agreement by the LEA for at least one McK-V liaison for the areas largest school district to attend the bi-monthly Youth By Name List meeting and/or case conferencing meeting held by the CoC.
- An agreement by the CoC to collaborate with the LEA representative to inform individuals and families who become homeless of their eligibility for educational services.

2C-4b.	CoC Collaboration Related to Children and Youth—Informing Individuals and Families Experiencing Homelessness about Eligibility for Educational Services. (All Applicants)	
	Special NOFO Section VII.B.3.d.	

Describe in the field below written policies and procedures your CoC adopted to inform individuals and families who become homeless of their eligibility for educational services

(limit 2,500 characters)

The formal agreement between the LEA and the CoC details the process for the LEA to receive referrals from the CoC and vice versa. The Street Outreach and Coordinated Entry policies and procedures of the CoC state that if a school age individual or family with school age children present to the homeless response system, a referral to the McK-Vento liaison is sent from the CoC with appropriate release of information. Follow up meetings between the McK-Vento District Liaison and the CoC System Connection Liaison occur monthly and are to review the referrals made by each entity, and ensure system connection on each referral. The CoC relies on the McK-Vento liaison to inform individuals and families on their eligibility for educational services. Monthly check in meetings between the CoC System Connection Liaison and the McK-Vento District Liaison help support the referral process and ensure that all families and individuals experiencing homelessness are assessed for eligibility for both educational services and services through the homeless response system.

2C-5.	Mainstream Resources—CoC Training of Project Staff. (All Applicants)	
	Special NOFO Section VII.B.3.e.	

Indicate in the chart below whether your CoC trains project staff annually on the following mainstream resources available for program participants within your CoC's geographic area:

	Mainstream Resource	CoC Provides Annual Training?
1.	Food Stamps	Yes
2.	SSI—Supplemental Security Income	Yes
3.	TANF—Temporary Assistance for Needy Families	Yes
4.	Substance Abuse Programs	Yes
5.	Employment Assistance Programs	Yes
6.	Other	

You must select a response for elements 1 through 6 in question 2C-5.

2C-5a.	Mainstream Resources—CoC Collaboration with Project Staff Regarding Healthcare Organizations. (All Applicants)	
	Special NOFO Section VII.B.3.e.	

Describe in the field below how your CoC:

1.	systemically provides up-to-date information on mainstream resources available for program participants (e.g., Food Stamps, SSI, TANF, substance abuse programs) within your CoC's geographic area;
2.	works with project staff to collaborate with healthcare organizations to assist program participants with enrolling in health insurance;
3.	provides assistance to project staff with the effective use of Medicaid and other benefits; and
4.	works with projects to promote SOAR certification of program staff.

(limit 2,500 characters)

1.The CoC provides up to date information on mainstream resources available for program participants through three main venues: the monthly newsletter of the CoC, the monthly workgroups of the CoC and as part of the initial case planning following program intake for program participants directly. The CoC also partners with Community Connection services through our local Health Departments that can provide additional system navigation support to program participants and staff.

2.The CoC collaborates with both project staff and agency representatives from area substance abuse treatment providers and mental health treatment providers to ensure equitable access to services within the homeless response system and vice versa. Each CoC funded permanent housing project has an MOU with the Community Mental Health provider that covers the CoC’s geographic area. The MOUs ensure that people housed in CoC projects are connected to mental health resources and supports if the program participants choose to seek out this type of care. The CoC has a long history of collaboration with the area’s only substance abuse treatment organization and has an active discharge planning policy with this organization. The discharge policy ensures that people leaving treatment who are either experiencing homelessness or are housed within a CoC supported project are connected with the homeless response system. The CoC and the substance abuse treatment organization also conduct annual joint trainings of the program staff to review the discharge policy, homeless response system overview, and other emerging best practices.

3. Project teams across the CoC are required to identify at least 1-2 (depending on team size) staff people who are trained navigators within the Michigan Department of Health and Human Services benefit portal. This staff person is responsible for helping clients navigate the Medicaid/benefit system and obtain access to the benefits they are eligible for.

4.The CoC Coordinator has an annual meeting with the Regional Coordinator of the SOAR program. The CoC Coordinator also shares training information and upcoming cohorts for SOAR certification within the CoC mailing list on a quarterly basis. The Regional Coordinator of SOAR is also connected with local agencies to conduct outreach and trainings with project staff. The CoC currently has 3 SOAR trained practitioners covering the geographic area.

3A. New Projects With Rehabilitation/New Construction Costs

The CoC Special NOFO page provides HUD-approved resources to assist you in completing the Special NOFO CoC Application, including:

- Special Notice of Funding Opportunity to Address Unsheltered and Rural Homelessness
- 24 CFR part 578
- Special NOFO CoC Application Navigational Guide
- Section 3 Resources
- Frequently Asked Questions

3A-1.	Rehabilitation/New Construction Costs–New Projects. (Rural Set Aside Only).	
	Special NOFO Section VII.A.	
	If the answer to the question below is yes, you must upload the CoC Letter Supporting Capital Costs attachment to the 4A. Attachments Screen.	
	Is your CoC requesting funding for any new project(s) under the Rural Set Aside for housing rehabilitation or new construction costs?	No

3B. Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes

The CoC Special NOFO page provides HUD-approved resources to assist you in completing the Special NOFO CoC Application, including:

- Special Notice of Funding Opportunity to Address Unsheltered and Rural Homelessness
- 24 CFR part 578
- Special NOFO CoC Application Navigational Guide
- Section 3 Resources
- Frequently Asked Questions

3B-1.	Designating SSO/TH/Joint TH and PH-RRH Component Projects to Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes. (Rural Set Aside Only)	
	Special NOFO Section VII.C.	

Is your CoC requesting to designate one or more of its SSO, TH, or Joint TH and PH-RRH component projects to serve families with children or youth experiencing homelessness as defined by other Federal statutes?	No
--	----

3B-2.	Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes. (Rural Set Aside Only)	
	Special NOFO Section VII.C.	
	You must upload the Project List for Other Federal Statutes attachment to the 4A. Attachments Screen.	
	If you answered yes to question 3B-1, describe in the field below:	
	1. how serving this population is of equal or greater priority, which means that it is equally or more cost effective in meeting the overall goals and objectives of the plan submitted under Section 427(b)(1)(B) of the Act, especially with respect to children and unaccompanied youth than serving the homeless as defined in paragraphs (1), (2), and (4) of the definition of homeless in 24 CFR 578.3; and	
	2. how your CoC will meet requirements described in Section 427(b)(1)(F) of the Act.	

(limit 2,500 characters)

4A. Attachments Screen For All Application Questions

Please read the following guidance to help you successfully upload attachments and get maximum points:

- | | | |
|--|----|---|
| | 1. | You must include a Document Description for each attachment you upload; if you do not, the Submission Summary screen will display a red X indicating the submission is incomplete. |
| | 2. | You must upload an attachment for each document listed where 'Required?' is 'Yes' |
| | 3. | We prefer that you use PDF files, though other file types are supported—please only use zip files if necessary. Converting electronic files to PDF, rather than printing documents and scanning them, often produces higher quality images and reduces file size. Many systems allow you to create PDF files as a Print Option. If you are unfamiliar with this process, you should consult your IT Support or search for information on Google or YouTube. |
| | 4. | Attachments must match the questions they are associated with. |
| | 5. | Only upload documents responsive to the questions posed—including other material slows down the review process, which ultimately slows down the funding process. |
| | 6. | If you cannot read the attachment, it is likely we cannot read it either.
- We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time).
- We must be able to read everything you want us to consider in any attachment. |
| | 7. | Open attachments once uploaded to ensure they are the correct attachment for the required Document Type. |

Document Type	Required?	Document Description	Date Attached
1B-1. Local Competition Announcement	Yes	Local Competition...	09/29/2022
1B-2. Local Competition Scoring Tool	Yes	Local Competition...	09/29/2022
1B-3. Notification of Projects Rejected-Reduced	Yes	Notification of P...	09/29/2022
1B-3a. Notification of Projects Accepted	Yes	Notification of P...	09/29/2022
1B-4. Special NOFO CoC Consolidated Application	Yes		
3A-1. CoC Letter Supporting Capital Costs	No		
3B-2. Project List for Other Federal Statutes	No		
P-1. Leveraging Housing Commitment	No		
P-1a. PHA Commitment	No	PHA Commitment	10/11/2022
P-3. Healthcare Leveraging Commitment	No		
P-9c. Lived Experience Support Letter	No		
Plan. CoC Plan	Yes		

Attachment Details

Document Description: Local Competition Deadline

Attachment Details

Document Description: Local Competition Scoring Tool

Attachment Details

Document Description: Notification of Projects Rejected or Reduced

Attachment Details

Document Description: Notification of Projects Accepted

Attachment Details

Document Description:

Attachment Details

Document Description:

Attachment Details

Document Description:

Attachment Details

Document Description:

Attachment Details

Document Description: PHA Commitment

Attachment Details

Document Description:

Attachment Details

Document Description:

Attachment Details

Document Description:

Submission Summary

Ensure that the Special NOFO Project Priority List is complete prior to submitting.

Page	Last Updated
1A. CoC Identification	10/17/2022
1B. Project Review, Ranking and Selection	10/17/2022
2A. System Performance	09/20/2022
2B. Coordination and Engagement	10/17/2022
2C. Coordination and Engagement–Con't.	10/17/2022
3A. New Projects With Rehab/New Construction	No Input Required
3B. Homelessness by Other Federal Statutes	10/17/2022
4A. Attachments Screen	Please Complete
Submission Summary	No Input Required